



Swansea Bay City Region Joint Committee - 10 March 2022

## Swansea Bay City Deal Portfolio Business Case

<b>Purpose:</b>	To provide Joint Committee with an updated City Deal Portfolio Business Case required for submission to Welsh and UK Governments
<b>Policy Framework:</b>	Swansea Bay City Deal (SBCD) Joint Committee Agreement (JCA)
<b>Recommendation(s):</b>	It is recommended that:  1) The Joint Committee approves the SBCD Portfolio Business Case attached at Appendix A
<b>Report Author:</b>	Ian Williams (SBCD Portfolio Development Manager)
<b>Finance Officer</b>	Chris Moore (SBCD SEC151 Officer)
<b>Legal Officer</b>	Tracey Meredith (SBCD Monitoring Officer)

### 1. Introduction

- 1.1. In line with best practice for portfolio management and in order to meet the requirements of the Welsh and UK Governments, the Portfolio Business Case is updated on an annual basis and submitted to Governments. The acceptance of the Business Case triggers the release of the annual tranche of City Deal funding.
- 1.2. The Portfolio Management Office have agreed to submit the updated Business Case to Governments prior to the end of March 2022.
- 1.3. An updated version of the Portfolio Business Case (attached at Appendix A) has now been produced for consideration by Joint Committee..

### 2. Background

- 2.1. The Portfolio Business Case follows the structure of the Treasury Green Book and Better Business Case guidance.



- 2.2. This Portfolio Business Case includes an executive summary, along with a strategic case, an economic case, a commercial case, a financial case and a management case. Relevant appendices are also included.
- 2.3. The main changes in this version are highlighted in the Executive Summary and at the beginning of each of the individual cases. Significant changes include:
- Updated information on the strategic alignment of the portfolio with UK, Wales and Regional policy / strategy and current public sector initiatives with the inclusion of the South West Wales Economic Delivery Plan, the Regional Economic Framework and the Levelling Up / Shared Prosperity Fund initiatives
  - Case for Change section updated with the regional economic policy priorities and evidence base in the SWW Economic Delivery Plan. Current trends, needs and opportunities identified
  - Revised business case development and approval status with all programmes and projects now having received regional and government approval and the SBCD Portfolio is now in full delivery
  - Revised economic appraisal information for portfolio, programmes and projects
  - Updated funding and investment information with the overall SBCD portfolio forecasted investment now at £1.241bn
  - Updated Monitoring and Evaluation information for the portfolio including an updated Monitoring and Evaluation plan and current information for risks, issues, benefits and financial monitoring
  - Proposed independent assurance arrangements for the portfolio and arrangements for the development and approval of Full Business Cases
  - Updated Communications and Marketing Plan and schedule
  - Current Portfolio delivery roadmap for all programmes and projects
- 2.4. A draft consultation version of the Portfolio Business Case was circulated to all Senior Responsible Owners (SROs) and programme / project leads on 14<sup>th</sup> January for comment and feedback. The feedback received has been considered and incorporated into the business case where appropriate. The draft business case and appendices were circulated to members of Programme Board, Joint Committee, and key officers in Welsh and UK Governments on 18<sup>th</sup> February. Briefing sessions on the content of the business case were also offered to stakeholders.
- 2.5. The Business Case was considered and agreed at Programme (Portfolio) Board on 1<sup>st</sup> March.
- 2.6. This version of the Business Case incorporates stakeholder feedback and, subject to approval by Joint Committee, will be the final version to be sent to the Welsh and UK Governments.

### **3. Financial Implications**

- 3.1. Approval of the updated Portfolio Business Case by the UK Government and Welsh Government will facilitate the release of further funding to the City Deal portfolio.

- 3.2. Significant variances to the portfolio outputs, outcomes and financial profile could result in a reprofile of City Deal funding allocation.
- 3.3. Portfolio level financial risks are specifically outlined within the Economic Case component of the business case.

#### **4. Legal Implications**

- 4.1. There are no associated legal implications with this report.

#### **5. Alignment to the Well-being of Future Generations (Wales) Act 2015**

- 5.1 As a portfolio which provides an opportunity to address persistent challenges such as climate change, poverty, inequality, jobs and skills in a transformational and preventative way, the City Deal outlined in the Programme Business Case is in keeping with the approach and ambitions of the Well-being of Future Generations (Wales) Act 2015. Given the breadth of the Swansea Bay City Deal programme, it also has a significant impact across the seven well-being goals for Wales with headline benefits being an increase in Gross Value Added (GVA) and jobs created. The Portfolio Business Case includes an assessment of the contribution to the goals, wellbeing objectives and ways of working detailed in the Act.

**Background Papers:** None

**Appendices:** Appendix A - SBCD Portfolio Business Case v3.1 and supplementary appendices